

NFAC # 1117-78  
14 MAR 1978

MEMORANDUM FOR: Deputy Director for Operations  
Deputy Director for Science and Technology  
Director, National Foreign Assessment  
Center  
Legislative Counsel  
General Counsel  
Inspector General  
Comptroller  
Chairman, Training Selection Board  
Chairman, Editorial Board of Studies in  
Intelligence  
Chairman, Board of Advisors of CSI  
Director, National Intelligence Tasking  
Center  
Deputy to the DCI for Resource Management

FROM: John F. Blake  
Deputy Director for Administration

SUBJECT: Center for the Study of Intelligence (CSI)

1. Having completed his review of the [redacted] STAT  
study on the Center for the Study of Intelligence, the DCI  
in a memorandum dated 13 February stated that he is "enthusiastic  
about continuing the CSI ... as a vehicle for looking at the  
long range prospects for intelligence and for looking  
objectively at ourselves and our performance." He endorsed  
his identity with CSI fellows by agreeing that they be  
designated as DCI Fellows and is anxious to take "whatever  
other steps seem reasonable to give more publicity to and  
enhance the prestige of the people assigned" to the CSI.

2. In recognition of the career development and  
training functions of the CSI, the award of DCI Fellowships  
will be associated with the Personnel Development Program.  
The appointments will be made by the Training Selection  
Board in the same manner as assignments to senior training  
programs such as the National War College, Federal Executive  
Institute, etc. DCI Fellowships will be awarded for a  
specific period, normally one year.

You will be called on to identify potential DCI  
Fellowship candidates to work on research projects identified  
and approved by the Board of Advisors and the Director of  
the CSI.

SUBJECT: Center for the Study of Intelligence (CSI)

3. Effective immediately, the present Board of Advisors of the Center for the Study of Intelligence is dissolved, and its functions transferred to the present Editorial Board of Studies in Intelligence which will serve concurrently as the Board of Advisors of the Center for the Study of Intelligence. The new Board will also continue to carry out its functions with regard to the Studies in Intelligence.

This organizational realignment is designed to retain the functional integrity of both the Center and the Studies, while enabling them to operate with the unified advice and guidance of a single Board of Advisors.

4. The Board of Advisors will regularly meet with the Director, CSI, in order to agree on a program of study for the CSI for the coming year. The research and study topics will be made available to the various career boards as well as the Training Selection Board to assist them in identifying candidates for DCI Fellowships. Emphasis in the selection process will be given to middle career officers with substantial career potential. This will not exclude the possibility of selecting more senior officers as DCI Fellows nor the selection of qualified candidates from other components of the Intelligence Community or from outside the government.

5. These modifications in existing procedures reflect a determination to provide all possible support to the Center for the Study of Intelligence and to enhance its status as a source of professional development for Agency personnel. Award and completion of a Fellowship will be recognized in the officer's personnel record as equivalent to senior outside training.

7c/John F. Blake

John F. Blake

6. Intelligence Community organization. I made a quick review of my first draft. The President and much of his Administration read our material so thoroughly. He said yes, he read every word of the PDB every day. He asked me again to pass his compliments to those who put it together. He said that the editors do a superb job. I also expressed appreciation for my opportunity to have a weekly meeting with him. I pointed out this was very useful in challenging the entire intelligence community. It was one thing to present current intelligence in the PDB; it is another to try to recognize new developments, trends, and to challenge old assumptions, which we try to do in the oral briefings on somewhat longer range topics. There was a strong expression of support for the briefings as tutorials that were very useful.



STANSFIELD TURNER  
Director

25X1

SECRET